Impact Report

July 2023 - June 2024



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The Blue Nature Alliance is an ambitious global initiative working to accelerate the pace, scale, and effectiveness of ocean conservation through partnership.

Our Mission

Catalyze effective and equitable large-scale protections of critical ocean ecosystems for the benefit of nature and people, thereby accelerating momentum towards the global goal of protecting 30% of the ocean by 2030.

Our Goal

Secure the conservation of 5% of the global ocean — 18 million square kilometers — by 2027.

Hammerhead sharks © Masayuki Agawa / Ocean Image Bank

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A Letter from Our Team

Dear Friends,

We are excited to share with you the Blue Nature Alliance annual Impact Report, showcasing the efforts of the Alliance and our talented and dedicated partners around the world. We are humbled to work alongside so many passionate advocates for large-scale ocean conservation and pleased to share a part of their stories with you.

This Impact Report is structured to showcase major milestones from the past year along what we call the conservation journey. We recognize that each place where we work is unique, and our engagement should reflect, honor, and respond to the specific needs and rights of a place and the people who live and work there. Every member of the Alliance team commits to showing up with our partners – past, present, and future – guided by a shared set of values that we believe build trust, foster innovation, and help us achieve impact. We strive to forge new relationships through the challenges and successes of this work, and to meet our partners where they are – with intention and gratitude.

This report lifts up stories that show places on their conservation journey; yet over the past several years the Blue Nature Alliance team has been on a journey of our own. In 2019, we were a small core team of fewer than 10 individuals who believed that by working together we could help achieve goals that would not be possible alone. Over the past five years, we have hewed close to this vision, a vision that the whole can be greater than the sum of its parts and that how we did our work was just as important as what we sought to accomplish.

Now, we come to the space of large-scale ocean conservation as a team of more than 40 individuals from around the world who hope to bring tpassion, expertise, optimism, and commitment to help deliver on an ambitious shared vision for the ocean and people. Whether that is through providing financial resources, technical expertise, convening agency, facilitation support, or more simply to lend an ear, elevate a voice, or demonstrate care or empathy in a challenging moment, we seek to be there for our partners and one another. This has been a journey of growth, learning, and compassion – compassion for ourselves, and for one another as we face challenges, surmount obstacles, and celebrate success together.

We know this journey will continue and we take seriously our responsibility for continued growth and learning. As our colleagues, partners, and friends, we know that you will continue to inspire us, but we also hope that you will continue to share, teach, and advise us as the Alliance charts its path forward...a path that we desire to be guided by shared values with others and a balance of ambition, humility, gratitude, and passion.

We look forward to con With appreciation and respect, The Blue Nature Alliance Team

Left photo: © Jayne Jenkins / Ocean Image Bank Right photo: © Hannes Klostermann / Ocean Image Bank

We look forward to continuing this journey with you and to celebrating our collective impact.

Our Values

Urgency

We are taking bold action to protect our ocean the engine of life on our planet — to preserve marine ecosystems and safeguard livelihoods and cultural heritage for generations to come.

Partnership

By bringing together the unique contributions and strengths of our diverse coalition of partners, we can accomplish more together than we could alone.

Humility

We pledge to create and maintain an environment that honors diverse traditions and heritages. We stand behind the work of local conservation champions, respecting their perspectives, worldviews, and experiences.

Impact

We seek outcomes with meaningful results that yield durable benefits for people and nature. These impacts need to be measurable and shared openly with our partners and other stakeholders.

Journey

We prioritize tailored approaches that respond to each site's specific challenges, needs, and goals, while ensuring the highest levels of ambition. We will adapt our assumptions and course-correct to meet future realities.

Humpback whales © Francois Baelen

Scoping 6.01M km²

1,858,000

of ocean under new or expanded protections

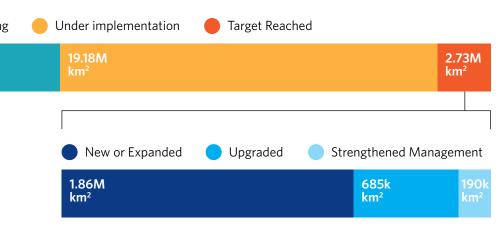
21.9 million

square kilometers where we partner (an area roughly US, and Mexico combined)

200+

research and published

The Blue Nature Alliance's partners are realizing meaningful impact around the world. Here's a snapshot of our progress so far:



square kilometers

the size of Canada,

685,000

square kilometers of ocean under upgraded levels of protection

ocean conservation

39 engagements

supported around

areas across

the world

190,000

square kilometers of protected ocean under more effective management

100+

partners collaborating with the Alliance

1,104

161

knowledge products

people reached through learning and capacity development opportunities

11

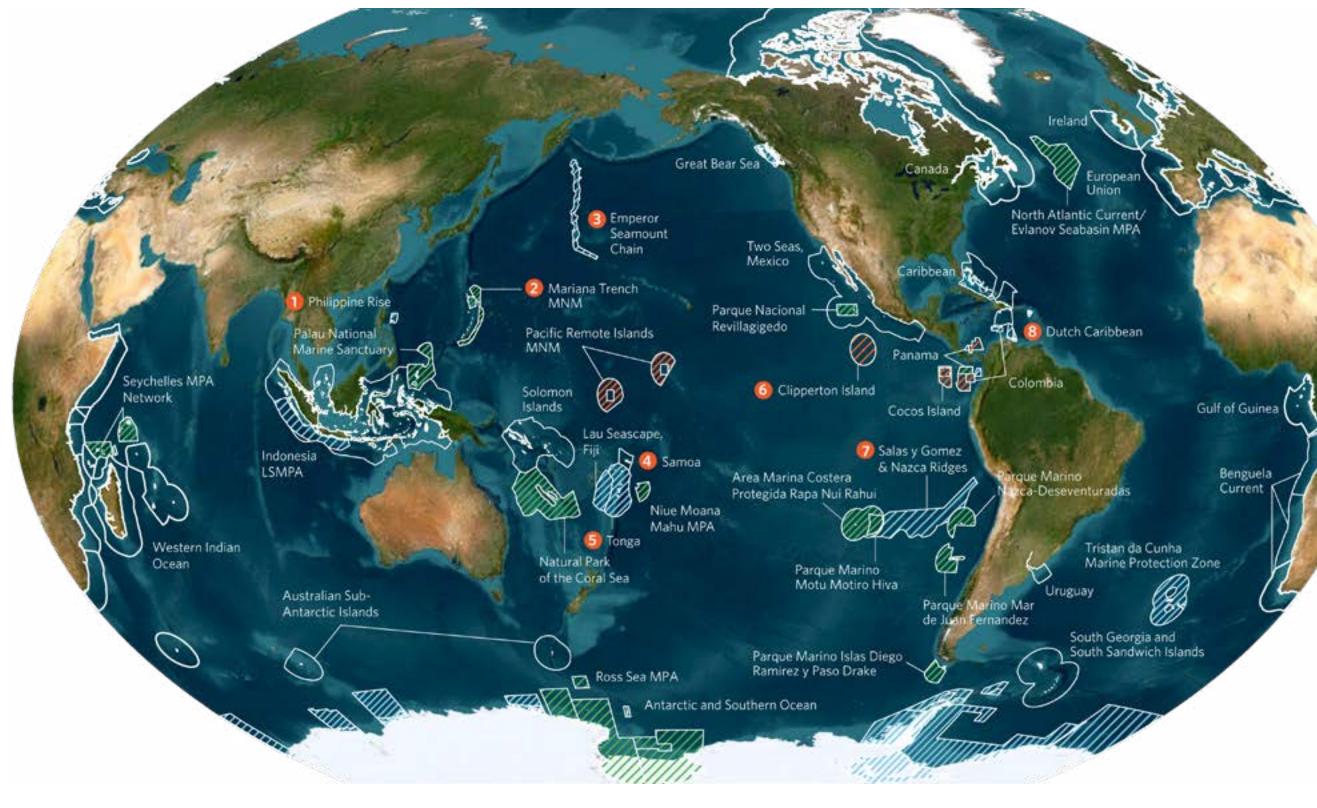
sustainable financing plans or mechanisms developed to promote conservation durability

Where We Work

ocean conservation areas.

Since July 2023, the Blue Nature Alliance began engagements in eight new geographies, where we are supporting partners' efforts to:

- **Philippine Rise:** Catalyze the creation of an offshore large-scale MPA spanning ~150,000 km² and measurably improve the management of 10,000 km² of existing MPAs by 2026
- Mariana Islands: Build a lasting local constituency of support for the 246,608 km² Mariana Trench Marine National Monument
- Emperor Seamounts: Advocate for the 3 protection of this 6,000 km long mountain range in the high seas at risk to the impacts of bottom trawling
- 4 **Samoa:** Support the Samoan Ocean Strategy and establish a national network of fully protected areas covering 30% of Samoa's exclusive economic zone by 2025 and engage communities to incorporate traditional knowledge and cultural practices into the management of the new protected area network
- **5** Tonga: Designate and implement a national marine spatial plan for new highly or fully protected areas covering 30% of Tonga's exclusive economic zone - 210,000 km² by 2025 and support communities across the island to enforce protection of communityled Special Management Areas
- 6 **Clipperton Island:** Advocate for an expanded ocean conservation area spanning ~430,000 km²
- **Salas y Gómez and Nazca Ridges:** Generate scientific evidence and garner political support for a protective fishing closure for a vast underwater mountain range in the high seas
- 8 Dutch Caribbean: Catalyze the creation of protected areas spanning 34,327 km² by 2026



Key

National/Multinational Engagement



8

The Blue Nature Alliance collaborates with governments, NGOs, Indigenous peoples, local communities, and scientists around the world to catalyze the creation, expansion, and improvement of

> New Ocean **Conservation Area**



Improved Ocean **Conservation Area**



Expanded Ocean **Conservation Area**

Supporting our Partners Along Their Conservation Journey

Conservation is a journey, one with steps forward, steps back, and unexpected turns along the way.

The Alliance recognizes that each ocean conservation area is at a unique place on their conservation journey, and not all conservation measures or outcomes must be the same to be effective. From the earliest stages of protected area design to well established areas in need of improved enforcement or long-term financing strategies, we prioritize tailored approaches that respond to each site's specific challenges, needs, and goals, while ensuring the highest levels of ambition.

Based on each stage of establishment, we provide partners with a combination of technical expertise, access to a network of partners, and flexible financial resources to meaningfully and measurably advance the site along its conservation journey.



Constituency Building

We engage local partners and communications experts to build durable coalitions of engaged champions. We work to codify participatory and equitable governance into management.

Committed

Valuing Ocean Resources: Laying the Foundation for Protections on the High Seas

Last year, the Blue Nature Alliance entered into a partnership with the Coral Reefs of the High Seas Coalition to catalyze the closure of fishing activities in the Salas y Gómez and Nazca ridges, a vast underwater mountain range on the high seas that spans 2,900 kilometers off the coast of Chile and Peru. In January 2024, a first important milestone was achieved when one of the area's management authorities, the South Pacific Regional Fisheries Management Organization (SPRFMO), tasked its Scientific Committee with discussing the scientific findings of the area and recommending possible measures, including a fisheries closure at the site.

To help build the scientific basis for formalized protections, the Coral Reefs of the High Seas Coalition and others contributed to two expeditions with support from the Alliance in early 2024 to study the ridges' previously unexplored depths. Using underwater vehicles capable of descending more than 4,500 meters (14,760 feet), the two expeditions uncovered over 150 potential new species, like a bright red toadfish that walks along the seafloor, ancient corals dating back thousands of years, and translucent "glass" squids.

Findings from these expeditions will help solidify the case for more robust conservation measures in the area, including the fishery closure currently under analysis by the SPRFMO and the development of a formal marine protected area proposal under the United Nations High Seas Treaty, once it is ratified and enters into force.

A new species of toadfish that uses its fins like hands to "walk" on the sea floor © Schmidt Ocean Institute



"There is so much we still don't know about these underwater biodiversity havens. But one thing we do know is that what happens on these seamounts is directly connected to the larger ocean ecosystem.... We can't approach threats to the high seas as independent countries, we must come together as a global community."

Dr. Erin E. Easton Lead Scientist for the Salas y Gómez and Nazca Ridges Expeditions

ROV deploys from Research Vessel Falkor (too) at the beginning of a scientific dive © Schmidt Ocean Institute



Designation

Dominican Republic Sets Marine Conservation Milestone



scientific basis for increased marine protections in the Dominican Republic, the Ministry of Environment and Natural Resources, with funding from Blue Nature Alliance and Blue Marine Foundation, and technical support from the Caribbean Cetacean Society, conducted a series of scientific expeditions in the Cordillera Beata

In April 2024, the Government of the Dominican Republic announced the designation of the Jorge Orlando Mera Marine Sanctuary over the Beata Ridge, and the expansion of the Bancos de La Plata y Navidad Marine Sanctuary, covering 86,175 km² of newly protected areas, making it the first Caribbean nation to achieve the 30% protection milestone by 2030. These protected areas are vital for conserving offshore benthic ecosystems and endangered migratory communities of humpback whales, sperm whales, and dolphins.

Working closely with the National Fund for the Environment and Natural Resources (Fondo MARENA), the Government of the Dominican Republic, Blue Marine Foundation, Mission Blue, Caribbean Cetacean Society, and SeaLegacy, the Alliance provided technical and financial assistance to support these designation and expansion processes through stakeholder consultations, scientific expeditions, and socio-economic assessments.

With this achievement, the Dominican Republic has established itself as a regional leader in ocean conservation and set a bold example for other nations in the Caribbean and around the world to follow.

"The fact that we're expanding our protected ecosystems is a huge achievement for the Dominican Republic... We are very happy to have been in contact with so many allies around the world who shared with us their technical expertise and funded our priorities of research so we can finally reach this incredible goal to have protected 30% of our ocean."

Jonathan Delance Deputy Minister of Environment, Dominican Republic Government

Humpback whale surfacing near a research vessel © Max Bello

Expanded Protections in South Georgia and the South Sandwich Islands

In February 2024, the United Kingdom and the Government of South Georgia and South Sandwich Islands announced a significant expansion of fully protected areas across the remote expanse of the South Atlantic Ocean. The region is a haven for wildlife, home to millions of seals of four different species, vulnerable populations of migratory whales, and tens of millions of breeding birds. The announcement, which came following a robust campaign organized by our partners at Pew Bertarelli Ocean Legacy Project and the Great Blue Ocean Coalition, ensures that crucial corridors for whale migrations and penguin foraging are fully protected from human activity in perpetuity.

Sovereignty over South Georgia and the South Sandwich Islands remains contested by Argentina. Male southern elephant seals

© Paul Nicklen, SeaLegacy





"Amid dual threats of climate change and biodiversity loss, this is a pivotal step towards safeguarding a global wildlife hotspot. Through this latest five-year review of the MPA, the government has demonstrated best practice in marine management—applying new science to protect crucial migratory corridors for species such as baleen whales and toothfish."

Johnny Briggs Pew Bertarelli Ocean Legacy Project leader in the UK

A colony of king penguins on the Gold Harbor

Implementation

Building a Foundation for Chile's Offshore Protected Areas

In recent years, Chile has achieved worldwide recognition for advancements in the creation of marine protected areas (MPAs), especially of a large scale, which cover close to 43% of its national waters. Chile now faces the enormous opportunity and challenge of advancing their effective implementation and management. For over three years, the Alliance has joined forces with public agencies in Chile and partner organizations to address that gap and challenge. Our partners have made significant progress over the last year, with highlights including:

- Strengthened inter-institutional coordination and collaboration of public agencies involved in MPA management at the national and regional levels;
- The establishment of a governance body for MPAs in the Juan Fernández Archipelago;
- Support for the governance and launch of an Indigenous consultation process for the Integrated Management Plan for the Rapa Nui MPAs; and
- Increased technical capacity for the management of Islas Diego Ramírez-Paso Drake Marine Park.

There is still much to be done as related to MPAs over the coming years but, step-by-step, the Government of Chile and our local partners are making strides towards a healthy future for the nation's vast marine territory.



Bottom photo: Rapa Nui MPA Steering Council © SUBPESCA



Setting up Governance in the Seychelles

Seychelles, a true oasis of marine life within the Western Indian Ocean, has proved to be one of the world's most environmentally conscious nations with great ambition for ocean governance - the country has conserved more than half of its total land area, established marine protected areas in 30% of its EEZ, and become the fourth nation to ratify the United Nations High Seas Treaty in April 2024. In 2015, Seychelles participated in a large, innovative debt-swap strategy that was publicly lauded as the world's first ocean-focused debt-for-nature swap.

As one of the Blue Nature Alliance's very first site engagements, we have been working closely with the Seychelles Climate Change Adaptation Trust (SeyCCAT) and the Seychelles Ministry of Agriculture, Climate Change and Environment (MACCE) for over four years to secure and strengthen this legacy with dedicated finance, set up legal ocean governance authorities, and measurably improve the management of the 441,513 km² national MPA network.

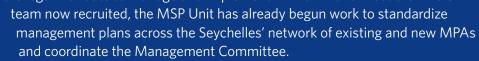
Costa Rica Announces Cocos Island National Park Management Plan

The Blue Nature Alliance is supporting the Friends of Cocos Island Foundation (FAICO) to improve the management of two recently expanded MPAs: the Cocos Island National Park and the Bicentennial Marine Management Area. In June 2024, a significant milestone was achieved when the President of Costa Rica approved the new management plan for Cocos Island National Park, an area of ocean spanning 54,844 km². The Alliance and our partners will continue to provide support for the government to finalize the management plan for the 106,285 km² Bicentennial Marine Management Area by the end of 2024.

Left photo: Anse Sous d'Argent, Seychelles

Right photo: Scalloped hammerhead sharks © Pep Manz

At the national level, SeyCCAT has worked with the MACCE to secure the establishment and operation of the Marine Spatial Planning (MSP) Unit with the legal mandate to manage and implement MPAs. With almost the whole



The Alliance is confident that the Seychelles' network of protected areas has been measurably improved, and SeyCCAT and MACCE are positioned to continue realizing positive impact on ocean governance and sustainable blue prosperity

in Seychelles.



Active Management

Illegal Cargo Seized in Panama's Protected Waters

In late September 2023, authorities in Panama apprehended a vessel engaged in illegal fishing in the Cordillera de Coiba Managed Resource Area, a protected underwater mountain range home to unique geological formations, deep sea trenches, and rich biodiversity. The operation seized over 226 individual marine species and 602 shark fins, marking a significant win in the fight against illegal fishing and the illicit shark fin trade.

This event marks the third arrest in the area following a series of enforcement improvements supported by Alliance partners-WildAid, Skylight, and MigraMar — specifically, the application of new technologies to identify suspicious vessel behavior, alert authorities, and take enforcement and compliance action.

Effective enforcement and monitoring are integral to securing the biological benefits of MPAs. Enforcement — through regulations, policies, satellite technologies, and patrols — allows MPAs to serve as sanctuaries, where prohibited harmful activities like fishing and habitat degradation are minimized or eliminated, allowing marine life to flourish.

Whale shark swimming near Coiba Island, Panama © Candy Real

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© Shawn Heinrichs

Indigenous Vision Leads to New Protections within the Natural Park of the Coral Sea

Significantly, these new protections are among the first to legally incorporate the Indigenous Kanak people's vision for the ocean and formalize their position as legitimate rights-holders with a leading voice in management decision-making. Following their holistic and trans-generational approach to conservation, Kanak leaders have expressed their support for strengthened protections, with special attention placed on the seamounts, seabed, maritime corridors, and culturally important species.

"For the Kanak people of New Caledonia, ocean conservation is life. We have a duty to incorporate their voices in decisions that affect the future of their resources."

Aïle Tikoure



Mountainous coastline of New Caledonia

In October 2023, the Government of New Caledonia declared the expansion of protected area coverage for the Natural Park of the Coral Sea by 100,000 km², thereby reaching a major milestone of highly protecting 10% its exclusive economic zone (EEZ) just in time for the park's 10th anniversary next year. In addition, New Caledonia is close to passing a bill that would establish a 10-year moratorium on deep sea mineral resource exploration and exploitation across its entire ocean territory.

In partnership with the Kanak Customary Senate of New Caledonia, the Kanak Customary Authorities College, and Conservation International-New Caledonia, the Blue Nature Alliance is working to increase Kanak leadership and ensure that their traditional interests are enshrined in future marine governance and management.

Customary Authority Referent for Drubea-Kapumë Area, Natural Park of the Coral Sea, New Caledonia

Sustainably Financed

Recognition for Niue's Historic Initiative to Finance Ocean Protection

At New York Climate Week in September 2023, the Government and people of Niue launched a first-of-its-kind approach to financing the conservation of its sovereign waters: Ocean Conservation Commitments (OCCs). By sponsoring OCCs, anyone from individuals to corporations to foundations can help support the protection and management of a square kilometer of Niue's ocean territory for at least 20 years. With our contributions to the design of this Niue-driven approach and early commitment to sponsor OCCs, the Blue Nature Alliance is proud to be a part of the rising tide of support for this momentous marine conservation effort.

Since the announcement, recognition for Niue's role as a global ocean conservation leader has spread far and wide. In May, Niue was named winner of the Nature category in Fast Company's prestigious World Changing Ideas Awards and, in June, a documentary film titled "Protecting Paradise: The Story of Niue" created by our partners at National Geographic Pristine Seas premiered on Disney+ to great acclaim.

Government officials and early sponsors are joined by Hon. Dalton Tagelagi, Premier of Niue, and Jacinda Ardern, Former Prime Minister of New Zealand, at a celebratory launch event in New York



"We all feel like salt water runs through our veins. The ocean is the life force that made us, and made Niue. We owe our existence to the ocean and that's why we fight to protect it."

Coral Pasisi President of Tofia Niue

Top left photo: Banded sea snake

Top right photo: Snorkelers exploring Niue's coast © Jonathan Irish

First Nations of the North Pacific Coast Celebrate Conservation Milestone

Covering two-thirds of the coast of British Columbia, the Great Bear Sea (also known as the Northern Shelf Bioregion) is one of the most environmentally and culturally significant cold-water environments in the world. Today, overfishing, habitat loss, increased shipping traffic, and climate change are having an impact on the Great Bear Sea and contributing to declines in fish, bird, and shellfish populations, and threatening a careful balance that First Nations have maintained for millennia.

To help address these challenges, 17 First Nations led the groundbreaking work of establishing the Great Bear Sea Project Finance for Permanence (PFP), a collaborative initiative to finance the lasting protection of 10 million hectares of culturally and environmentally significant ocean. In June 2024, the PFP initiative closed with a total of \$335 million secured (\$200 million from the Government of Canada, \$60 million from the Province of British Columbia, and \$75 million from philanthropic investors), ensuring access to durable, long-term funding to care for the Great Bear Sea and support sustainable economic development along the coast. Coast Funds, an Indigenous-led conservation finance organization and Blue Nature Alliance partner, will manage these funds on behalf of the participating First Nations.

"[Canada's] First Nations are extending a successful model of collaborative stewardship, backed by durable conservation financing, from the rainforest to the sea. We look forward to continue working closely with First Nations, supporting them to invest in their community prosperity and marine stewardship programs which, in turn, will strengthen coastal communities and economies."

Eddy Adra CEO, Coast Funds

BLUE NATURE ALLIANCE IMPACT REPORT

Growing the Field of Large-Scale Ocean Conservation

As a complement to our place-based work, we are cultivating the global enabling conditions that are necessary to reach the ambitious goal of protecting 30% of the world's oceans. This year, the Blue Nature Alliance's team of technical experts, in collaboration with partners, made significant strides towards addressing pervasive global gaps in capacity, financing, and scientific data. Here are some of our highlights:

The Alliance has **supported 15 sites** to conduct a financing analysis or to design or capitalize a long-term financing mechanism.

Financial Stock-take in the Countdown to 30x30

According to a 2020 Paulsen Institute report, there is an estimated \$700 billion annual financing gap in meeting global 30x30 goals for the ocean. To help address this gap, the Blue Nature Alliance and our partners are working to equip the marine conservation sector with the knowledge and tools needed to mobilize durable and sustainable finance.

Most recently, we worked with the Alliance core partner, Minderoo Foundation, and others to publish a Marine 30x30 Finance Principles paper that introduces a new approach for countries to measure their progress towards financing 30x30 goals. Next year, we will publish a complementary Practitioner Guide that provides step-bystep actions tailored to individual country contexts.

Planning for Conservation Durability in the Western Indian Ocean

In September, the Alliance teamed up with the Western Indian Ocean Marine Science Association to host a MPA Finance Workshop in Watamu Marine Park and Reserve (Kenya's oldest MPA). The convening brought together more than 30 marine managers and finance experts from 11 countries for a week of peer-to-peer learning and interactive sessions on novel financing approaches for marine conservation. Attendees explored real-world case studies and discussed topics ranging from building tourism markets to encouraging greater government investment, culminating in the design of national roadmaps to guide their next steps.

Following the workshop's success, the Alliance launched a digital MPA Finance Toolkit in partnership with Reef Resilience Network and is exploring the feasibility of establishing a regional conservation trust fund to support MPAs across the Western Indian Ocean Region.

Seaweed farmers on the Kenyan coast of the Western Indian Ocean © Georgina Goodwin / Studio Silverback



The Alliance has parnered with **28 capacity** sharing organizations across the globe and delivered 9 new tools and approaches to accelerate knowledge sharing.



Capacity development leaders from around the world convened in Barcelona alongside the UN Oceans Decade Conference to discuss the design of a systems approach to analyze the state of marine management systems.

Our staff and partners have published **200+** research products in four years.

Uncovering Gaps in Ocean Exploration

Despite substantial efforts to accelerate the pace of ocean mapping and exploration, the ocean remains the last unexplored frontier on planet Earth. Globally, we have identified measurements of biodiversity and species richness as a measure of conservation success, and as a way to hopefully find interventions that slow the alarming rate of species extinction. However, most of the biodiversity in the oceans (especially the deep oceans) is not yet characterized, and thus changes in ocean biodiversity are outpacing the measurements of biodiversity itself.

A new report, "Mind the gap: Comparing exploration effort with global biodiversity patterns and climate projections," co-authored by Dr. Brian Kennedy and the Alliance's lead scientist, Dr. Randi Rotjan, highlights these gaps, showcasing the areas with the greatest data needs overlaid with climate change projections. With nearly every deep-sea expedition uncovering previously unknown species and novel observations (see expedition story on page 11), it is clear that a lack of biodiversity data is not synonymous with a lack of biodiversity. This gap must be addressed if we are to fully understand the scope of the biodiversity crisis and deploy effective solutions.

Scaling Global Capacity

The Blue Nature Alliance's Capacity and Learning Team launched the Scaling Global MPA Capacity to Reach 30x30 Initiative, a collaborative global effort to assess the current capacity landscape, take stock of lessons and best practices, and ultimately, establish a strategy to support effective capacity development that keeps pace with the expansion of area-based conservation. Through this initiative, we will explore where the marine capacity development field can have the greatest impact and strive to inform and influence policymakers and funders as they mobilize to fill capacity gaps. We also began work with the Marine Conservation Institute on a first-of-its-kind research project to quantify the number of staff currently engaged in MPA management and calculate the increase required to achieve 30x30 goals. This Marine Workforce Study will establish much-needed baseline data to inform the design of and financing needed for capacity building efforts around the world.

Introducing the Biodiversity Data Collider

The persistence of data gaps, as evidenced by findings from the "Mind the gap" study and others, impedes efforts to identify biodiversity hotspots, recognize threatened species and habitats, and develop targeted conservation actions. It also makes measuring and communicating the impact that protected areas have on ocean biodiversity particularly challenging. The Alliance's new initiative - the Biodiversity Data Collider - will address such critical gaps in marine biodiversity data by bringing stakeholders together to articulate challenges and ideate solutions to biodiversity data generation, acquisition, and access. This Collider will knit together, or "collide," several different types of workshops into one to try to rapidly grow the field of biodiversity data science.



Sheep nudibranch © Toby Matthews / Ocean Image Bank

Our Partners

The Blue Nature Alliance is a global partnership founded and led by five core partners. We collaborate with governments, NGOs, Indigenous peoples, scientists, financial strategists, ocean conservation experts, and communities of practice to advance effective large-scale ocean conservation.

Core Partners









Supporting, Technical, and Implementing Partners

Antarctic and Southern Ocean Coalition Aruba Conservation Foundation Bahamas National Trust **Becht Foundation** Bengula Current Commission Beta Diversidad **Big Ocean** Birdlife International **Blue Marine Foundation** Boston University - Rotjan Marine Ecology Lab Bren School of Environmental Science and Management - UC Santa Barbara Cape Horn International Center Caribbean Biodiversity Fund Conservation International China Conservation International Fiji Conservation International New Caledonia **Conservation International Palau** Conservation International Samoa Coast Funds Coastal Oceans Research and Development in the Indian Ocean Colorado State University-Center for Protected Area Management Coral Reef Alliance Coral Reefs of the High Seas Coalition Corporacion Nacional para el Desarrollo Customary Senate of New Caledonia Dalhousie University (Kristina Boerder) Danmarks Naturfond Deep Sea Conservation Coalition DEPESCA Dutch Caribbean Nature Alliance **Environmental Education** and Monitoring Center (NEMA) ESRI EU Ocean Goverance Project Fair Seas Fondo MARENA Forum for the Conservation of the Patagonian Sea Friends of Cocos Island Foundation Friends of the Earth Germany - BUND Fundacion Mapelo y Otros Ecosistemas Marinos Global Environment Facility (GEF)

Global Fund for Coral Reefs Global Island Partnership Global Networks - The Ocean Foundation Great Blue Ocean High Seas Alliance Holisticos Instituto Fomento Pesquero (IFOP) International Eco-Fund Irish Environmental Network Irish Wildlife Trust IUCN Eastern and Southern Africa Region Office IUCN Oceania Region Office Joint Analytic Cell Konservasi Indonesia Marine Conservation Institute McKinsey & Company MigraMar Minderoo Foundation Ministry of the Environment and Natural Resources of Dominican Republic Ministry of the Environment of the Republic of Chile (MMA) Mission Blue Moore Foundation MPA Connect MPA Management School for the Southern Cone Murphy Family Foundation Namibia Nature Foundation NatGeo Pristine Seas National Commission of Natural Protected Areas (CONANP) National Fisheries and Aquaculture Service (SERNAPESCA) National Oceanic and Atmospheric Administration Noe Northern Marianas College Ocean Collaborative Ocean Mind Oceana Oceans 5 Oceans North **Omora Foundation** Organizacion Comunitaria Funcional Mar de Juan Fernandez Pacific Blue Foundation Pacific Islands Managed & Protected Area Community Pacific Remote Islands Coalition Palau International Coral Reef Center Palau National Marine Sanctuary Office Peopled Seas

Pew Australia Pew Bertarelli Ocean Legacy Pew-Chile Polynesian Voyaging Society **PONANT** Foundation Rapa Nui Local Sea Council Reef Resilience Network Rob Walton Foundation Royal Society for the Protection of Birds Samoa Government - Ministry of Natural Resources and Environment Samoan Voyaging Society Sciaena Sea Education Association Sea Legacy SeaBlue Canada Seas at Risk Seychelles Conservation and Climate Adaptation Trust (SeyCCAT) Seychelles Marine Spatial Plan Unit Skylight Smithsonian Tropical Research Institute Solomon Islands Ministry of Environment Ministry of Foreign Affairs, and Ministry of Fisheries Swedish Society for Nature Conservation The Nature Conservancy The North Sea Foundation The University of Texas Rio Grande Valley Tiffany & Co. Tofia Niue Tonga Government - MEIDECC Undersecretariat of Fisheries and Aquaculture (SUBPESCA) University of California - Santa Barbara University of Victoria University of Victoria (Natalie Ban) University of Western Australia (Jessica Meeuwig) Vava'u Environmental Protection Association Waitt Foundation Western Indian Ocean Marine Science Association Wild Ocean WildAid Marine Wildlife Conservation Society - Chile Wildlife Conservation Society - HQ Wildlife Conservation Society - Southern Cone World Wildlife Fund Wyss Foundation

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Zoological Society of London

The Blue Nature Alliance is an ambitious global initiative working to accelerate the pace, scale, and effectiveness of ocean conservation through partnership.

Learn more:

- \bigoplus www.bluenaturealliance.org
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- X @BluNatAlliance
- in Blue Nature Alliance

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Back cover photo: © Jeff Yonover